



Washington, DC March 15, 2026

Ms. Laura F. Dogu
Chargé d’Affaires to Venezuela
U.S. Embassy in Venezuela

**Subject: Transparency, Accountability, and
Direct Public Benefit in U.S.-Related Arrangements
Concerning Venezuela’s Strategic Sectors**

Dear Ms. Laura F. Dogu,

I write to you in my capacity as **Chief Executive Officer of Arcadia Foundation**, a Washington, D.C.-based non-profit organization committed to the defense of democracy, the rule of law, human rights, and the fight against corruption as an essential condition for the protection of free societies.

At this consequential hour in the history of Venezuela and the wider hemisphere, it is both fitting and encouraging that a public servant of your experience, judgment, and knowledge of the region is entrusted with so sensitive a responsibility. The present moment demands clarity, discipline, and moral seriousness. It also demands a diplomatic posture equal to the magnitude of the Venezuelan tragedy and to the historic opportunity now before the United States.

For more than a quarter of a century, Venezuela has endured the progressive destruction of its republican order under a criminal system of power that has combined political persecution, institutional capture, grand corruption, censorship, disinformation, and the systematic violation of fundamental rights. During these years, too much of the so-called international protection architecture has remained trapped in declarations, formulas, and sterile rituals of concern, while the Venezuelan people have continued to bear the weight of repression, dispossession, exile, and impunity.

Against that background, the actions undertaken by the United States under the leadership of **President Donald J. Trump** have altered the strategic landscape in a way that many considered impossible. They have begun to fracture an edifice of impunity that for years survived through external complacency, internal terror, and the cynical manipulation of international norms by a kleptocratic apparatus disguised as government. That effort, in our judgment, has not been merely political. It has carried the character of a necessary intervention in defense of a people long abandoned by institutions that were created, at least in theory, to protect them.

It is precisely because this moment is so important that transparency must now become a governing principle rather than a secondary aspiration. Venezuela is not emerging from an ordinary political disagreement. It is passing through the ruins of a long-criminalized state structure into the uncertain threshold of democratic transition. In such a setting, opacity is never neutral. It is quickly weaponized by authoritarian remnants, propaganda networks, and those actors who specialize in twisting partial truths into corrosive public narratives.

For that reason, Arcadia Foundation respectfully urges that all bilateral arrangements, understandings, authorizations, or operative frameworks involving Venezuela's oil, hydrocarbons, mining, and other strategic sectors be disclosed with the greatest degree of lawful detail consistent with national security and operational prudence. The Venezuelan people should not be asked to infer, through rumor or hostile propaganda, the content of decisions that will shape their national future. In a country still burdened by censorship, intimidation of journalists, and profound informational asymmetry, the official digital platforms of the United States mission have a unique democratic function. They can and should become instruments of public clarity, civic reassurance, and documentary truth.

A transparent public registry of the scope, purpose, legal basis, implementation structure, and public-interest safeguards of these arrangements would serve more than an informational purpose. It would prevent malicious distortion before it takes root. It would deny the remnants of the socialist-authoritarian apparatus the ability to fabricate myths of foreign extraction or secret bargaining. It would also strengthen the moral authority of the United States by demonstrating that its actions are not conducted in shadows, but in fidelity to the people whose suffering gave urgency to those actions in the first place.

Arcadia is equally concerned by the absence of sufficiently clear public information regarding medicines, medical supplies, and humanitarian inputs reportedly sent from the United States or enabled through U.S. channels. In Venezuela, the regime has repeatedly converted scarcity into a mechanism of domination. It manipulates access, obscures traceability, and exploits opacity so that goods meant for the people can be diverted, politicized, or absorbed into networks of patronage and control. Where there is no transparent chain of public accountability, there is fertile ground for confiscation, substitution, black-market diversion, and propaganda laundering.

We therefore respectfully encourage the adoption of a public-facing reporting structure through which Venezuelans may know, with reasonable specificity, what humanitarian goods were sent, through what channels, to what destination, under what custody safeguards, and with what verifiable delivery mechanism. In a collapsed civic environment, transparency is not cosmetic. It is a form of democratic protection.

Allow me also to underscore one matter of particular strategic importance. Any framework under which value is generated from Venezuela's strategic resources must avoid the fatal error of strengthening, financing, or indirectly rehabilitating the very structures that have impoverished the nation. Direct financial flows into channels susceptible to regime capture would carry grave risks not only in economic and legal terms, but in moral, civic, and geopolitical terms as well. They could fortify the same machinery of coercion, opacity, and organized manipulation that for decades has kept the Venezuelan people dispossessed of both their wealth and their voice.

For that reason, [Arcadia has advanced a proposal](#) grounded in a simple but decisive principle: where proceeds are generated under U.S. authority or through U.S.-authorized structures, mechanisms should be designed so that tangible benefit reaches the Venezuelan people directly, verifiably, and without passing through corrupt state intermediaries or politically exposed patronage networks. Such a model would do more than reduce diversion. It would convert policy into visible justice and establish a direct,

honorable connection between the American people, who are helping make national recovery possible, and the Venezuelan people, who must be its rightful beneficiaries. That civic and moral link is of profound importance. It would help ensure that relief is not distorted, misappropriated, or rhetorically absorbed by the remnants of tyranny, but instead perceived for what it is: a concrete democratic act of restitution and solidarity.

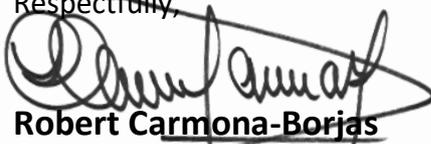
This is especially urgent at a time when we continue to receive concerns suggesting that the remnants of the regime's influence seek to manufacture adverse economic perceptions among the population, including the impression that daily life has become more burdensome and more expensive in ways that may later be exploited to romanticize the prior tyranny. These are classic tactics of authoritarian afterlife: sabotage, distortion, psychological inversion, and the laundering of memory. Great care must therefore be taken to ensure that democratic transition is accompanied not only by institutional change, but by visible relief, truthful communication, public confidence, and a transparent line of recognition between those who are extending support and those for whom that support is intended. The Venezuelan people must be able to identify, clearly and directly, the democratic source of that assistance, so that no machinery of disinformation may later counterfeit its origin or corrupt its meaning.

In that spirit, we respectfully submit that the United States has before it an opportunity of historic proportions: not merely to weaken a criminal order, but to help establish a standard of transition in which firmness is joined to transparency, and strategic success is joined to moral intelligibility. What is done for Venezuela must also be seen, understood, and trusted by Venezuelans.

Arcadia Foundation stands ready to continue sharing proposals, observations, and operational ideas that may contribute to this larger objective. We do so in the conviction that the extraordinary effort now being undertaken in favor of the Venezuelan people deserves to endure in history not as an episode of expediency, but as a principled act of democratic and humanitarian statecraft, consistent with the responsibility to protect populations subjected to systematic oppression.

Please accept the assurances of my highest consideration.

Respectfully,



Robert Carmona-Borjas
Chief Executive Officer
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